ATLAS ENTERTAINMENT
Attractions · Technology · Leisure · Analytics · Safety

CONFIDENTIAL ADVISORY REPORT

Barcelona Indoor FEC Pre-opening Risk Assessment

Evidence-based risk prioritisation and treatment framework

ATLAS SAMPLE - PREVIEW ONLY

ATLAS DECISION INTELLIGENCE

PRODUCT	Risk Assessment
SUPPORTING EVIDENCE	Barcelona-Indoor-FEC-Operations-Manual-V3-Preview.pdf
EVIDENCE SCOPE	70-page controlled pre-opening Operations Manual
SCORING BASIS	ATLAS governed 5 x 5 likelihood-impact framework
ASSESSMENT BOUNDARY	Hypothetical; no certification or control-effectiveness assura
PREPARED BY	ATLAS Entertainment

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1. Executive Summary

This pre-opening enterprise risk assessment for the Barcelona Indoor FEC synthesises customer-supplied governance (Barcelona-Indoor-FEC-Operations-Manual-V3-Preview.pdf) with applicable Spanish, Catalan and EU obligations. It identifies 27 complete, scorable forward-looking scenario risks using the governed ATLAS 5 x 5 matrix. Inherent exposure distribution: Critical 0; High 18; Medium 9; Low 0. Residual risk and control effectiveness are unavailable pre-opening because no implementation evidence, certificates or audit results were provided.

Eighteen High inherent exposures were identified; six immediate pre-opening priorities require closure before opening: R-01 Municipal licensing delay/denial (OMAIIAA/Ley 11/2009/Decret 112/2010); R-02 PAU not approved/implemented (Decret 30/2015); R-04 Fire protection impairment/certification delay (RIPCI); R-07 Allergen miscommunication (Reg 1169/2011); R-08 HACCP failure (Reg 852/2004); R-18 Attractions operator/SOP lapse (UNE-EN 13814). The treatment plan assigns role-based ownership and evidence needed to close actions (for example, approved PAU and drill records; RIPCI certificates and logbooks; HACCP verification reports; OEM competency sign-offs).

Concentration is evident across regulatory/licensing, safety/emergency and operations. Heat-map cell counts emphasise severe impacts paired with possible likelihoods, especially for life-safety and compliance dependencies ((3,5) and (2,5) clusters). Velocity is high for licensing, PAU and fire protection because single missing approvals can immediately block operation.

Recommendations: 1) Run a licensing pre-file review with Ajuntament de Barcelona to confirm OMAIIAA annex mapping and aforo/fire-strategy alignment. 2) Commission and approve the PAU, complete drills and records, and align with CAT112 liaison. 3) Close RIPCI, REBT and CTE commissioning with authorised maintainers/inspectors and populate logbooks. 4) Author and verify HACCP and allergen dossier; train and evidence daily controls. 5) Finalise UNE-EN 13814 operations with OEM manuals and competency sign-offs. 6) Stand up monitoring and internal audits per the schedule to generate residual risk evidence and enable day-0 governance.

Risks By Category

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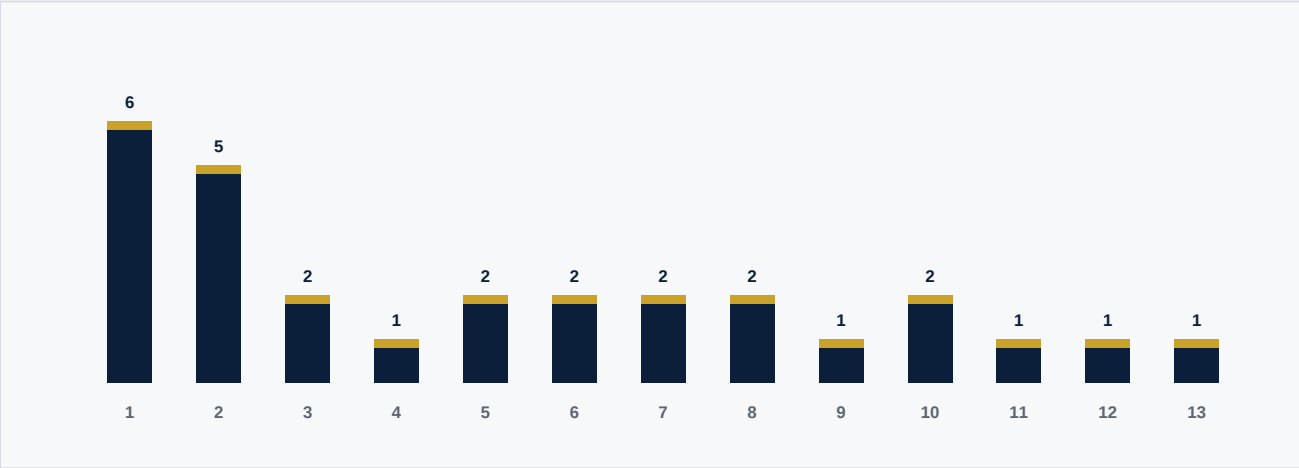

1. Regulatory & Licensing
2. Safety & Emergency
3. Electrical/Facility
4. Accessibility
5. Food Safety & Allergen
6. Data/Cyber
7. Safeguarding/HR
8. Environmental/Waste
9. Finance & Cash
10. Payments/Cyber (PCI)
11. Attractions Safety
12. Maintenance/Spares
13. Reputation/Comms

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2. Scope and Context

Scope:, forward-looking pre-opening assessment for a hypothetical indoor family entertainment centre in the Barcelona metropolitan area. Covered domains: strategic, market/commercial, financial, development/project, operational, safety, regulatory/compliance, technology/cyber, people/safeguarding, reputation and business continuity. The assessment focuses on opening readiness and early operations, mapping risks to obligations, planned controls and role-based treatments.

Context: The customer supplied a controlled pre-opening operations manual describing intended governance, role accountabilities, SOPs and audits. Per customer brief, this is not proof of licensing, PAU approval, commissioning, capacity (aforo) or operational effectiveness. Applicable obligations include: Ley 11/2009 and Decret 112/2010 (venue licensing), Barcelona OMAIIAA annexes (municipal licensing conditions), Decret 30/2015 and PAU guidance (emergency self-protection), CTE DB-SI and DB-SUA (fire/egress/accessibility), Decret 209/2023 (Catalan accessibility), RIPCI (active fire protection), REBT (electrical), workplace conditions (Real Decreto 486/1997), food safety (Reg 852/2004), allergen information (Reg 1169/2011), data protection/CCTV (RGPD/LOPDGDD/AEPD guidance), safeguarding (LOPIVI), waste (ARC guidance; Ley 7/2022), VAT/invoicing (AEAT; RD 1619/2012), and UNE-EN 13814 (attractions operations reference).

Decision relevance: Risks that can lawfully prevent opening (licensing, PAU, RIPCI, aforo/egress) are prioritised for pre-opening closure. Risks with guest harm potential (attractions operations, food safety/allergens) require competency, records and verification before trading. Commercial continuity risks (payments, admissions, utilities) require day-0 contingencies. Residual risk, control effectiveness and any acceptance decisions will only be supportable once evidence records from commissioning, approvals, training and audits are produced and verified.

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